

County of Wetaskiwin No. 10

# **Council Plan**

*Period:* 2017 - 2020



## GOAL: 1 Provide Strong Governance and Leadership

OUTCOME: 1.1 Develop Bylaws for the benefit of the ratepayers.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.1.1 Develop effective planning documents which can be updated as need	ed.		
Approve Land Use Bylaw (LUB) upon completion of full review with public.	6100 Planning and Development	01/01/2017	31/12/2017
Contract engineer to review policy #6615 Pavement and Per Lot Road Contribution Fee on an annual basis to ensure costs reflect current market conditions.	6100 Planning and Development	01/01/2017	31/12/2017
Contract engineers to review off site levy values based on engineering studies every 5 years.	6100 Planning and Development	01/01/2017	31/12/2017
Develop area concept plan studies to best determine suitable land uses at a rate of one plan every five years.	6100 Planning and Development	01/01/2018	31/12/2018
Develop Intermunicipal Development Plan with Town of Millet.	6100 Planning and Development	01/01/2017	31/12/2017
Develop off site levy bylaws for all utility systems.	6100 Planning and Development	01/01/2017	31/12/2017
Develop policy to reflect costs associated with processing applications for Area Structure Plans (ASP), engineering reviews and staff time.	6100 Planning and Development	01/01/2017	31/12/2017
Investigate a Bylaw to restrict and enforce field systems that do not meet Environmental guidelines and/or mandatory hookups.	6100 Planning and Development	01/01/2017	31/12/2017
Investigate provisions for developers to pay for inspections on subdivisions through the development agreement.	6100 Planning and Development	01/01/2017	31/12/2017
Review and update the Municipal Development Plan and Land Use Bylaw every ten years.	6100 Planning and Development	01/01/2020	31/12/2020
Review existing Intermunicipal Development Plan documents.	6100 Planning and Development	01/01/2017	31/12/2017

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION BUSINESS UNIT START DATE END D	DATE
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OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.1 Develop a three year operating budget to better make long terr	n decisions.		
Effectively manage the finances and resources of FCSS.	5100 Family and Community Support Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Wastewater Systems.	4200 Wastewater Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Parks and Recreation Facilities.	7200 Parks and Recreation Facilities	01/01/2017	31/12/2017
Implement 5 year plan for maintenance of parks facilities (ie. cookhouse, showers, docks, etc.).	7200 Parks and Recreation Facilities	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Health and Safety Committee	2301 Health and Safety Services	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Health and Safety Program	2301 Health and Safety Services	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Road Maintenance	3205 PW Maintenance	01/01/2017	31/12/2017
Effectively manage the finances of cemetery funds.	5600 Cemeteries	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Public Works Administration	3201 PW Administration	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Bylaw Management	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Dog Control	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Agriculture Services Administration.	6200 Agriculture	01/01/2017	31/12/2017
Effectively manage the finances and resources of Pest Management.	6200 Agriculture	01/01/2017	31/12/2017
Effectively manage the finances and resources of Producer Awareness.	6200 Agriculture	01/01/2017	31/12/2017
Effectively manage the finances and resources of Vegetation Management.	6200 Agriculture	01/01/2017	31/12/2017
Effectively manage the finances and resources of Water Management.	6200 Agriculture	01/01/2017	31/12/2017
Effectively manage the finances and resources of Communications	1215 Communications	01/01/2017	31/12/2017

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.1 Develop a three year operating budget to better make long term	n decisions.		
Effectively manage the finances and resouces of Building Maintenance.	1216 Building Maintenance	01/01/2017	31/12/2017
REJECT Budget \$70,000 to building replacement reserve. (CG20161220.1027)	1216 Building Maintenance	31/01/2017	31/12/2017
Effectively manage finances and resources of Council Services	1100 Legislative Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of the County.	1000 Taxation & Requisitions	01/01/2017	31/12/2017
Effectively manage the finances and resources of Road Oiling and Surfacing Program	3207 PW Oiling	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Disaster Management.	2400 Disaster Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Gravel Sourcing Program.	3208 PW Gravelling	01/01/2017	31/12/2017
Effectively manage the finances and resources of Road Construction.	3206 PW Road Construction	01/01/2017	31/12/2017
Effectively manage the finances and resources of Water Systems.	4100 Water Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Mechanical Services.	3202 PW Fleet Management	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Utility Administration Program	4000 Utility Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Library Funds.	7400 Library	01/01/2017	31/12/2017
Apply for grant funding when available and utilize Reserves when applicable to offset funding.	1202 Financial Services	01/01/2017	31/12/2017
Budget \$7,500 each for Pigeon Lake Chamber and Wetaskiwin Chamber and develop policy for expectations of Chamber funding.	1202 Financial Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Financial Management.	1202 Financial Services	01/01/2017	31/12/2017
Increase taxes by \$226,000 annually for long term borrowing to complete major capital projects.	1202 Financial Services	01/01/2020	31/05/2020
Effectively manage the finances and resources of Funded Projects	3203 PW Funded Projects	01/01/2017	31/12/2017

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.1 Develop a three year operating budget to better make long term	decisions.		
Effectively manage the finances and resources of Administration.	1201 Administration	01/01/2017	31/12/2017
Effectively manage the finances and resources of Community Peace Officer Program	2100 Protective Services	01/01/2017	31/12/2017
Effectively manage the finances and resouces of Fire Fighting	2300 Fire Services	01/01/2017	31/12/2017
Effectively manage the finances and resources of Recycling.	4300 Solid Waste Management	01/01/2017	31/12/2017
Effectively manage the finances and resources of Solid Waste Management.	4300 Solid Waste Management	01/01/2017	31/12/2017
Effectively manage the finances and resources of the Garbage Haul Contracts.	4300 Solid Waste Management	01/01/2017	31/12/2017
Effectively manage the finances and resources of Transfer Stations.	4300 Solid Waste Management	01/01/2017	31/12/2017
Effectively manage the finances and resources of Planning & Development	6100 Planning and Development	01/01/2017	31/12/2017
Effectively manage finances and resources of Information Services.	1205 Information Services	01/01/2017	31/12/2017
STRATEGY: 1.2.2 Ensure Elected Officials and appointed Boards have all necessa	ry information in order to make informed decisi	ons on issues.	
Complete annual audit.	1202 Financial Services	01/01/2017	30/06/2017
Require Subdivision and Development Appeal Board (SDAB) members to attend	6100 Planning and Development	01/01/2017	31/12/2017

training initiatives as they become available.

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	1.2.3 Provide timely, meaningful information for target audiences.			
Increase	awareness of FCSS programs and funding opportunities	5100 Family and Community Support Services	01/01/2017	31/12/2017
Educate maintena	ratepayers regarding measures the County has taken to provide road ance.	3205 PW Maintenance	01/01/2017	31/12/2017
Educate around la	and encourage environmental stewardship along riparian areas and akes.	6200 Agriculture	01/01/2017	31/12/2017
Educate	public regarding problems with flooding issues due to beavers.	6200 Agriculture	01/01/2017	31/12/2017
Educate pests.	residents regarding control strategies and options for the prevention of	6200 Agriculture	01/01/2017	31/12/2017
Educate control	the public on control techniques other than poison for ground squirrel	6200 Agriculture	01/01/2017	31/12/2017
Educate	the public regarding prohibited noxious and noxious weeds.	6200 Agriculture	01/01/2017	31/12/2017
Educate	the public regarding the development of shelterbelts.	6200 Agriculture	01/01/2017	31/12/2017
	the public regarding workshops, conferences and tours pertaining to re production.	6200 Agriculture	01/01/2017	31/12/2017
	the public through the Environmental stream of the ASB Grant program inable agriculture practices.	6200 Agriculture	01/01/2017	31/12/2017
Coordina	te and distribute Resident Newsletter and Staff Newsletter.	1215 Communications	01/01/2017	31/12/2017
Coordina organiza	te annual Ambassador Information Session to review key areas of the tion.	1215 Communications	01/01/2017	31/12/2017
Coordina	te local events including Trade Shows and Job Fairs.	1215 Communications	01/01/2017	31/12/2017
Coordina	te Open House at County Office in spring and Buck Lake in summer.	1215 Communications	01/01/2017	31/08/2017

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.3 Provide timely, meaningful information for target audiences.			
Coordinate participation in various publication opportunities.	1215 Communications	01/01/2017	31/12/2017
Coordinate Strategic and Business Planning Workshop.	1215 Communications	01/04/2017	31/12/2017
Implement and update the Communications Plan and Strategy.	1215 Communications	01/01/2017	31/12/2017
Review minutes and work with Recording Secretaries on agenda preparation and minute transcription through Call2Order.	1215 Communications	01/01/2017	31/12/2017
Provide budget variance and costing reports to Council and Directors.	1202 Financial Services	01/01/2017	31/12/2017
Conduct regular meetings with Directors, staff and council.	1201 Administration	01/01/2017	31/12/2017
Provide administrative services via a satellite office at the Winfield shop.	1201 Administration	01/01/2019	31/12/2019
Coordinate Town Hall meetings to review policing issues and educate ratepayers on levels of law enforcement by December 31, 2017.	2100 Protective Services	01/01/2017	31/12/2017
Educate ratepayers for the need for fire permits.	2300 Fire Services	01/01/2017	31/12/2017
Educate ratepayers regarding available fire fighting services and the need for adequate fire fighting insurance.	2300 Fire Services	01/01/2017	31/12/2017
Educate public on requirements for Development permits and Safety Codes permits.	6100 Planning and Development	01/01/2017	31/12/2017
Develop and expand the website to provide information and services to staff, Councillors and the public.	1205 Information Services	01/01/2017	31/12/2017

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.4 Ensure organization has all necessary information in order to carry	/ out the governance function.		
Review FCSS Policies	5100 Family and Community Support Services	01/01/2017	31/12/2017
Promote the Health and Safety Program.	2301 Health and Safety Services	01/01/2017	31/12/2017
Coordinate promotional advertising opportunities, weekly advertising, and administer Promotional Products Distribution Policy 1211 and Volunteer Recognition Policy 1210.	1215 Communications	01/01/2017	31/12/2017
Prepare final budget for the current fiscal year for Council approval.	1202 Financial Services	01/01/2017	31/05/2017
Prepare interim budget for the upcoming fiscal year for Council approval.	1202 Financial Services	01/09/2017	31/12/2017
Promote strategic planning as a part of the County's culture.	1201 Administration	01/01/2017	31/12/2017
DEFERRED Implement a 5 year cycle for the collection of GIS Video data collection commencing in 2013. (CG20161220.1027)	1205 Information Services	01/01/2017	31/12/2017
Develop 5 year plan for data storage and archives	1205 Information Services	01/01/2017	31/12/2017
Implement a 5 year cycle for air photo commencing in 2013.	1205 Information Services	01/01/2017	31/12/2017
Protect personal information as required under provincial and federal legislation (FOIP and PIPA)	1205 Information Services	01/01/2017	31/12/2017
Store information centrally in the vault, or other designated areas	1205 Information Services	01/01/2017	31/12/2017



OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.5 Purchase and upgrade of hardware and software necessary to p	rovide necessary technology tools.		
Automate the manual processes within the County wherever possible.	1205 Information Services	01/01/2017	31/12/2017
Ensure hardware has the capability to keep the system available 24/7 for staff and other stakeholders (website access).	1205 Information Services	01/01/2017	31/12/2017
Use a three-year replacement plan for computers and printers in order to develop and maintain the infrastructure necessary to house the County information system.	1205 Information Services	01/01/2017	31/12/2017
STRATEGY: 1.2.7 Build and foster partnerships with external stakeholders to prov	ide services.		
Participate as a member in the Joint Economic Development Initiative.	6101 Economic Development	01/01/2017	31/12/2017
Contract West Central Planning Agency (WCPA) to process subdivisions and provide planning assistance.	6100 Planning and Development	01/01/2017	31/12/2017
STRATEGY: 1.2.8 Ensure organization complies with all legislative requirements.			
Ensure Alberta Environment guidelines are met.	4200 Wastewater Services	01/01/2017	31/12/2017
Implement requirements of working alone legislation	2301 Health and Safety Services	01/01/2017	31/12/2017
Complete annual assessment, appeal and taxation processes.	1203 Assessment	01/01/2017	31/12/2017
Ensure that CARB and LARB members and Council members receive the required Provincial training.	1203 Assessment	01/01/2017	31/12/2017
Identify and implement requirements of working alone legislation.	1205 Information Services	01/01/2017	31/12/2017
STRATEGY: 1.2.9 Liaise with provincial and federal departments and agencies.			
Communicate with Alberta Infrastructure and Transportation to be more diligent on weed control on Primary and Secondary Highways	6200 Agriculture	01/01/2017	31/12/2017
Lobby government for changes in current programs.	1201 Administration	01/01/2017	31/12/2017

OUTCOME: 1.3 Maintain a positive corporate culture within the organization.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.3.1 Recruit and retain employees.			
Ensure compensations levels are consistent with industry standards to attract and retain employees.	1201 Administration	01/01/2017	31/03/2017
Ensure employees have the right tools to work with to enable them to carry out their assigned duties.	1201 Administration	01/01/2017	31/12/2017
Ensure staffing levels are appropriate to meet service levels.	1201 Administration	01/01/2017	31/12/2017
Participate in the Municipal Internship Program through Municipal Affairs.	1201 Administration	01/01/2017	31/12/2017
STRATEGY: 1.3.2 Provide training opportunities for staff that benefits both the organi	zation and staff.		
Implement Alberta Association of Municipal Districts and Counties training for Council	1100 Legislative Services	01/01/2017	31/12/2017
Provide training for fire department members.	2300 Fire Services	01/01/2017	31/12/2017
Provide training for fire guardians in spring each year.	2300 Fire Services	01/01/2017	30/04/2017
Provide training opportunities with relation to Information Services.	1205 Information Services	01/01/2017	31/12/2017
STRATEGY: 1.3.3 Provide assistance to other County departments.			
Participate in planning and execution of Emergency Management Plan	5100 Family and Community Support Services	01/01/2017	31/12/2017
Assist Bylaw Enforcement in the enforcement of pertinent Bylaws.	6100 Planning and Development	01/01/2017	31/12/2017



GOAL: 2 Ensure Safe Communities

OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.1 Enforce Bylaws to ensure compliance.			
Be reactive to bylaw enforcement issues.	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Develop policy for recovering costs associated with bylaw enforcement.	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Educate all residents regarding Municipal Reserve & Environmental Reserve uses and development regulations and continue spot enforcement of issues based on complaints.	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Educate public on bylaw regulations and rules in an effort to encourage voluntary compliance.	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Utilize patrols as an effective means to educate and conduct enforcement of dog control bylaw.	2101 Bylaw Enforcement	01/01/2017	31/12/2017
Conduct regular inspections to ensure developments are completed according to signed agreements and permits.	6100 Planning and Development	01/01/2017	31/12/2017
STRATEGY: 2.1.2 Enforce Provincial Laws to protect the general public.			
Collaborate with the local RCMP Detachments.	2100 Protective Services	01/01/2017	31/12/2017
Comply with Provincial Public Security Peace Officer Program Policy & Procedures Manual.	2100 Protective Services	01/01/2017	31/12/2017

# OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.3 Provide programs and services to protect life and property.			
Maintain the Certificate of Recognition (COR) by meeting the Partners in Injury Reduction (PIR) and Health and Safety Program requirements.	2301 Health and Safety Services	01/01/2017	31/12/2017
Prepare for the annual Audit of the County of Wetaskiwin Health and Safety Program.	2301 Health and Safety Services	01/01/2017	31/12/2017
Promote the use of a modified work program that was developed to reduce the impact of workplace incidents, manage injury claims and reduce the risk of liability.	2301 Health and Safety Services	01/01/2017	31/12/2017
Review the emergency response procedures and train staff to ensure they have the knowledge and confidence to deal with a variety of emergency situations, including incidents of workplace violence, confined space rescue, and utilities damage.	2301 Health and Safety Services	01/01/2017	31/12/2017
Create a Critical Incident Debriefing Plan	2400 Disaster Services	01/01/2017	31/12/2017
Maintain actions to meet the Site Remediation Risk Management Plan for the Old Public Works site in Wetaskiwin.	2400 Disaster Services	01/01/2017	31/12/2017
Maintain Emergency Coordination Centre (ECC) at Wetaskiwin and Winfield.	2400 Disaster Services	01/01/2017	31/12/2017
Provide Critical Incidence Stress Debriefing (CISD) for persons who have participated in an emergency event.	2400 Disaster Services	01/01/2017	31/12/2017
Review and update the Municipal Emergency Plan (MEP) annually.	2400 Disaster Services	01/01/2017	31/12/2017
Review the emergency response procedures and train staff to ensure they have the knowledge and confidence to deal with a variety of emergency situations, including incidents of workplace violence, confined space rescue, and utilities damage.	2400 Disaster Services	01/01/2017	31/12/2017
Conduct various public relations initiatves, including presentation to local high schools on safety initiatives, rural crime watch meetings and positive ticket	2100 Protective Services	01/01/2017	31/12/2017

program.

# OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.3 Provide programs and services to protect life and property.			
Maintain a 24 hour answering service to receive complaints and concerns from the general public.	2100 Protective Services	01/01/2017	31/12/2017
Assist each Fire Department to develop a 5 year plan for recruiting and retaining volunteers.	2300 Fire Services	01/01/2017	31/12/2017
Develop a Maintenance Plan for emergency equipment. (ie. in-house, out-sourced, requirements for temporary replacement equipment during servicing)	2300 Fire Services	01/01/2017	31/12/2017
Develop Standard Operating Fire Fighting Guidelines (SOG).	2300 Fire Services	01/01/2017	31/12/2017
Monitor all compliance issues for Health and Safety must be addressed on an ongoing basis.	2300 Fire Services	01/01/2017	31/12/2017
Review Mutual Aid Agreements annually to ensure agreements are in place with applicable organizations and neighboring municipalities.	2300 Fire Services	01/01/2017	31/12/2017
Review of current Fire By-Laws.	2300 Fire Services	01/01/2017	31/12/2017
Update the Strategic Fire Plan, every 5 years, by engaging the fire department members, Fire Board members, the public and community groups, by invitation where possible.	2300 Fire Services	01/01/2017	31/12/2017

# OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	2.1.4 Provide a safe and cost effective water system that adheres to all prov	vincial and federal licensing guidelines and legis	lation.	
Ensure A	Iberta Environment Guidelines are met or exceeded.	4100 Water Services	01/01/2017	31/12/2017
Increase	rates by 4% or CPI, whichever is higher for all water systems.	4100 Water Services	01/01/2017	31/12/2017
Investiga	te options to expand water systems to increase users of system.	4100 Water Services	01/01/2017	31/12/2017
Investiga	te provincial and federal funding for water projects.	4100 Water Services	01/01/2017	31/12/2017
Investiga	te regional water system for future economic growth in the Millet area.	4100 Water Services	01/01/2017	31/12/2017
Maintain	a water system in the Hamlet of Gwynne.	4100 Water Services	01/01/2017	31/12/2017
Maintain	a water system in the Hamlet of Mulhurst Bay.	4100 Water Services	01/01/2017	31/12/2017
Maintain	a water system in the Hamlet of Winfield.	4100 Water Services	01/01/2017	31/12/2017

## GOAL: 3 Maintain & Upgrade Municipal Assets

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.1.1 Proactive development of gravel resources			
Crush gravel to provide a 3 year minimum and a maximum 5 year gravel inventory ready for use.	3208 PW Gravelling	01/01/2017	31/12/2017
Develop a plan to strive towards self sufficiency to control costs on gravel extraction, reclamation and equipment and present to council.	3208 PW Gravelling	01/01/2017	31/12/2017
Obtain and maintain a 50 year gravel supply for the entire County with everything over 50 years to be sold at market value with funds to be used for paving the road infrastructure.	3208 PW Gravelling	01/01/2017	31/12/2017
<b>STRATEGY:</b> 3.1.2 Proactive repair and maintenance of bridge infrastructure as clo	sing of bridges is not an option.		
Budget annually \$735,000 for bridge funding for maintenance, repair and replacement.	3203 PW Funded Projects	01/01/2017	31/12/2017
Maintain a Three Year Bridge Plan based on approved engineering practices for major repairs and replacement of bridge structures eligible for Guidelines and Principles (GAP) and other funding and present to Council for annual approval.	3203 PW Funded Projects	01/01/2017	31/12/2017
Perform annual maintenance of bridges based on Bridge Inspection Maintenance (BIM) reports.	3203 PW Funded Projects	01/01/2017	31/12/2017



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.1.3 Proactive maintenance of the road network and associated infrastr	ucture.		
Maintain the road network utilizing a combination of County owned and contract motor graders.	3204 PW Patrols	01/01/2017	31/12/2017
Provide residential snowplowing of private driveways as per Policy.	3204 PW Patrols	01/01/2017	31/12/2017
Implement brushing program, with priority given to maintenance issues, sight lines and hot spots.	3205 PW Maintenance	01/01/2017	31/12/2017
Update Rural Road Study every five years and report to Council. (2016)	3205 PW Maintenance	01/01/2017	31/12/2017
Implement an effective integrated vegetation management program to control noxious and prohibited noxious weeds in right of ways.	6200 Agriculture	01/01/2017	31/12/2017
Ensure that dust generated as a result of County operations does not have a negative impact on residents living adjacent to these operations and facilities (including gravel hauls, construction and County owned facilities, as per Dustcapping Program Policy 3201).	3207 PW Oiling	01/01/2017	31/12/2017
Maintain and replace existing oiled roads subject to appropriate base in place. If the base does not support the oiled product, replacement of existing oil surface will be with a dust control product. Any standard higher than that will be by local improvement.	3207 PW Oiling	01/01/2017	31/12/2017
Requests for new oiling within a hamlet or subdivision are to be done through the local improvement process.	3207 PW Oiling	01/01/2017	31/12/2017
Budget to maintain a minimum \$300,000 Gravel Contingency.	3208 PW Gravelling	01/01/2017	31/12/2017
Gravel 1/3 of all gravel roads annually with the majority of the program to be completed in the winter.	3208 PW Gravelling	01/01/2017	31/12/2017
Investigate the costs of paving versus graveling and report to Council.	3208 PW Gravelling	01/01/2017	31/12/2017
REJECT Budget \$25,000 for implementing alternative methods for road stabilization to achieve long term sustainability of roads (CG20161220.1027)	3208 PW Gravelling	01/01/2017	31/12/2017



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.1.3 Proactive maintenance of the road network and associated infra	structure.		
Investigate lip pull procedures in other muncipalities and report back to Council.	3206 PW Road Construction	01/01/2017	31/12/2017
Budget annually \$52,000 for Hamlet infrastructure improvements. (Previously Street Improvement Program (SIP) funding) In accordance with the five year Hamlet Street Improvement plan.	3203 PW Funded Projects	01/01/2017	31/12/2017
Develop a plan for utilization of half of the Clearwater funds currently in Public Works general reserves, utilized for projects or debenture payments, with the other half allocated to Division 7 projects/reserve, and present to Council for approval.	3203 PW Funded Projects	01/01/2017	31/12/2017
Develop long term plan for capital improvements in the hamlets.	3203 PW Funded Projects	01/01/2017	31/12/2017
Maintain a plan for utilization of MSI funding based on the following percentages: (20% Road Oiling, 35% Road Construction, 25% Paving, 20% Buck Lake Access Road).	3203 PW Funded Projects	01/01/2017	31/12/2017
Update and evaluate MSI plan annually for Council approval. (review existing paved inventory/bridges, complete projects already started, utilize rural road study, traffic counts, needs assessment, to help determine priorities)	3203 PW Funded Projects	01/01/2017	31/12/2017
STRATEGY: 3.1.4 Proactive protection of the road network and associated infrast	ructure.		
Participate as a facilitator in water management projects where County infrastructure is affected.	6200 Agriculture	01/01/2017	31/12/2017
STRATEGY: 3.1.5 Proactive construction of the road network and associated infra	structure.		
Budget \$1,768,998 for road construction annually and complete projects.	3206 PW Road Construction	01/01/2017	31/12/2017
Update and implement the Five Year Construction Plan for annual Council approval.	3206 PW Road Construction	01/01/2017	31/12/2019

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	3.1.6 Provide reactive beaver control measures.			
	eaver control measures on County owned property including road s and water management projects.	6200 Agriculture	01/01/2017	31/12/2017
Provide be	eaver dam removal on private property at cost.	6200 Agriculture	01/01/2017	31/12/2017



#### OUTCOME: 3.2 Maintain a safe, effective vehicle and equipment pool.

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	3.2.1 Purchase and maintenance of equipment.			
Update an Council ap	nd evaluate the Ten Year Capital Plan for County equipment annually for oproval.	3201 PW Administration	01/01/2017	31/12/2017
Update an Council ap	nd evaluate the ten year capital plan for fire equipment annually for oproval.	2300 Fire Services	01/01/2017	31/05/2017



## OUTCOME: 3.3 Maintain a safe, effective building inventory.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.3.1 Proactive repair and maintainenance of County owned buildings.			
Continue the implementation of the 2015 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2017	31/12/2017
Continue the implementation of the 2016 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2017	31/12/2017
Develop a plan to expand existing Administration and shop facilities and present to Council.	1216 Building Maintenance	01/01/2017	31/12/2017
Implement the 2017 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2017	31/12/2017
Implement the 2018 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2018	31/12/2018
Implement the 2019 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2019	31/12/2019
Implement the 2020 Building Maintenance Operating Plans.	1216 Building Maintenance	01/01/2020	31/12/2020
Investigate Solar Power options (projects, costs, grants, carbon footprint, paybacks, pros and cons).	1216 Building Maintenance	01/01/2017	31/12/2017
Update annually the long term plan for major replacement of building infrastructure and present to Council.	1216 Building Maintenance	01/01/2017	31/12/2017

County	of Wetaskiwin No	o. 10
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GOAL: OUTCOME:	4 Promote Environmental Sustainability 4.1 Protect the natural environment.			
ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	4.1.1 Provide protection for watershed areas.			
Develop a infrastruct	a 10 year plan of water management projects that directly affect County ure.	6200 Agriculture	01/01/2017	31/12/2017
STRATEGY:	4.1.2 Provide pesticide container collection sites for disposal of pesti	cide containers.		
	one permanent pesticide container site and several temporary sites for sal of pesticide containers.	6200 Agriculture	01/01/2017	31/12/2017

#### OUTCOME: 4.1 Protect the natural environment.

ACTION BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.1.3 Provide Solid Waste management services that protects the environment.		
Maintain a Solid Waste Management Plan for annual Council approval.4300 Solid Waste Management	01/01/2017	31/12/2017
Participate as a member in the West Dried Meat Lake Landfill Authority. 4300 Solid Waste Management	01/01/2017	31/12/2017
Partner with other Municipalities through agreements for use of transfer sites. 4300 Solid Waste Management	01/01/2017	31/12/2017
Partner with the City of Wetaskiwin to maintain a recycling center. 4300 Solid Waste Management	01/01/2017	31/12/2017
Partner with the Town of Millet to host the toxic roundup in the spring and fall 4300 Solid Waste Management annually.	01/01/2017	31/12/2017
Present alternatives for recycling as new opportunities are identified. 4300 Solid Waste Management	01/01/2017	31/12/2017
Project cost garbage hauls individually with surplus/deficits accounted for using a 4300 Solid Waste Management combined reserve.	01/01/2017	31/12/2017
Review By-law 2008/73 - Waste Management, Policy 4305 - Garbage Pick-up4300 Solid Waste ManagementService Within Hamlets and Subdidvisions, and the Solid Waste Haul Contracts to ensure consistency between the three documents and present to Council for approval.4300 Solid Waste Management	01/01/2017	31/12/2017
Review Transfer Station fees and charges. 4300 Solid Waste Management	01/01/2017	31/12/2017
Tender and analyze in house versus contract services as opportunities arise.4300 Solid Waste Management	01/01/2017	31/12/2017

OUTCOME: 4.1 Protect the natural environment.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.1.4 Provide a safe and cost effective wastewater system that adheres to all	I provincial and federal licensing guidelines and	legislation.	
Develop a 5 year plan for operations and capital for wastewater systems, including upgrades, with a priority placed on sewer expansion on the south side of Pigeon Lake.	4200 Wastewater Services	01/01/2017	31/12/2017
Increase rates by 4% or CPI, whichever is higher for all wastewater systems.	4200 Wastewater Services	01/01/2017	31/12/2017
Investigate options for charging fees to utilize lagoon facilities including expansion of other lagoons	4200 Wastewater Services	01/01/2017	31/12/2017
Investigate options to expand wastewater system to increase users of system	4200 Wastewater Services	01/01/2017	31/12/2017
Investigate provincial and federal funding for wastewater projects.	4200 Wastewater Services	01/01/2017	31/12/2017
Maintain a wastewater system in the Hamlet of Alder Flats.	4200 Wastewater Services	01/01/2017	31/12/2017
Maintain a wastewater system in the Hamlet of Falun.	4200 Wastewater Services	01/01/2017	31/12/2017
Maintain a wastewater system in the Hamlet of Gwynne.	4200 Wastewater Services	01/01/2017	31/12/2017
Maintain a wastewater system in the Hamlet of Mulhurst Bay.	4200 Wastewater Services	01/01/2017	31/12/2017
Maintain a wastewater system in the Hamlet of Winfield.	4200 Wastewater Services	01/01/2017	31/12/2017
Manage the Northeast Pigeon Lake Services Regional Commission (NEPLRSC) line and associated mechanical works and structures on a contract basis.	4200 Wastewater Services	01/01/2017	31/12/2017
Partner with the Summer Villages and County to create a new commission.	4200 Wastewater Services	01/01/2017	31/12/2017

01/01/2017

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#### OUTCOME: 4.2 Ensure the long term sustainability of agriculture.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.2.1 Enforce Provincial legislation.			
Develop a spray program for private land, on a cost recovery basis, and present to Council.	6200 Agriculture	01/01/2017	31/12/2017
Enforce the Agricultural Pests Act.	6200 Agriculture	01/01/2017	31/12/2017
Enforce the Weed Control Act.	6200 Agriculture	01/01/2017	31/12/2017
Inspect annually all accessible properties within the County of Wetaskiwin for noxious and prohibited noxious weeds.	6200 Agriculture	01/01/2017	31/12/2017
Partner with City of Wetaskiwin for weed inspection services on a user pay plus basis with the hiring of one seasonal FTE.	6200 Agriculture	01/01/2017	31/12/2017
STRATEGY: 4.2.2 Provide access to programs and control devices for residents	o carry out sustainable farming practice	s.	
Inspect annually the Wetaskiwin Seed Plant operations.	6200 Agriculture	01/01/2017	31/12/2017
Partner with Leduc County provide a Horticultural Program.	6200 Agriculture	01/01/2017	31/12/2017
Partner with Leduc County to provide an Sustainable Agriculture Program.	6200 Agriculture	01/01/2017	31/12/2017

6200 Agriculture

6200 Agriculture

6200 Agriculture

6200 Agriculture

6200 Agriculture

Provide coyote control devices to producers.

Provide three \$750 bursaries to residents with co-terminus boundaries of the County who have entered into agriculture related post secondary education.

Purchase and distribute strychnine-based product for producers to help control ground squirrels.

Rent equipment to producers that cannot be rented through the private sector.

Review options for Agricultural Service Board to increase producer engagement.

y who have entered into agriculture related post secondary education. ase and distribute strychnine-based product for producers to help control

June 21, 2017



31/12/2017

30/11/2017

31/12/2017

31/12/2017

31/12/2017

## GOAL: 5 Provide Social, Cultural and Community Services

OUTCOME: 5.1 Provide residents with access to recreation and cultural opportunities.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 5.1.1 Ensure communities remain viable.			
Complete Library needs survey.	7400 Library	01/01/2017	31/12/2017
Promote Yellowhead Regional Library Services to all member libraries.	7400 Library	01/01/2017	31/12/2017
Review and update Library Board plan of service as required with a minimum review every 5 years.	7400 Library	01/01/2017	31/12/2017
Assist community groups to access grants.	1202 Financial Services	01/01/2017	31/12/2017
Investigate long term opportunities for ways to grow the tax base	1202 Financial Services	01/01/2017	31/12/2017
Educate community groups on RiskPro requirements to remain as additional named insured's to facilitate lower insurance premiums and therefore greater viability	1201 Administration	01/01/2017	31/12/2017
STRATEGY: 5.1.2 Provide recreational opportunities.			
Contract park attendants for 3-5 year terms.	7200 Parks and Recreation Facilities	01/01/2017	31/12/2017
Develop a Master Plan for Parks and Recreation Facilities, including the upgrading of services at each Park and use of County quarter.	7200 Parks and Recreation Facilities	01/01/2017	31/12/2017
Develop a plan to move towards cost neutral options to handle firewood at Parks and provide to Council for approval. (work towards implementation of plan in 2017)	7200 Parks and Recreation Facilities	01/01/2017	31/12/2017
Effectively manage the finances and resources of Recreation Programs.	7202 Recreation Programs	01/01/2017	31/12/2017
Implement Recreation Master Plan based on the results of the Needs Assessment and present to Council for annual approval.	7202 Recreation Programs	01/01/2017	31/12/2020
Investigate opportunities for a tri-municipal recreation agreement with the Town of Millet and the City of Wetaskiwin and present findings to Council.	7202 Recreation Programs	01/01/2017	31/12/2017

OUTCOME: 5.2 Provide residents with access to social services within County boundaries.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 5.2.1 Provide financial support for Cemeteries			
Contribute \$5,000 annually to reserves for future expansion of cemeteries within the County of Wetaskiwin.	5600 Cemeteries	01/01/2017	31/12/2017
Contribute \$5,000 annually to reserves for future expansion of the Memorial Cemetery in City of Wetaskiwin.	5600 Cemeteries	01/01/2017	31/12/2017
Provide annual funding to community groups for cemetery maintenance costs.	5600 Cemeteries	01/01/2017	31/12/2017
Support cost sharing agreement with City of Wetaskiwin for costs incurred with the Memorial Cemetery.	5600 Cemeteries	01/01/2017	31/12/2017
STRATEGY: 5.2.2 Provide family and community support services.			
Budget annually for CPI increase for medical transportation	5100 Family and Community Support Services	01/01/2017	31/12/2017
Conduct a needs assessment with an advertising campaign.	5100 Family and Community Support Services	01/01/2017	31/12/2017
Participate in regular meetings with service agencies	5100 Family and Community Support Services	01/01/2017	31/12/2017
Provide seniors and disabled residents access to transportation to attend medical appointments.	5100 Family and Community Support Services	01/01/2017	31/12/2017