

County of Wetaskiwin No. 10

# Council Plan

Period: 2018 - 2021



GOAL: 1 Provide Strong Governance and Leadership

OUTCOME: 1.1 Develop Bylaws for the benefit of the ratepayers.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.1.1 Develop effective planning documents which can be updated as ne	eded.		
Approve Land Use Bylaw (LUB) upon completion of full review with public.	6100 Planning and Development	01/01/2018	31/12/2018
Contract engineer to review policy #6615 Pavement and Per Lot Road Contribution Fee every five (5) years to ensure costs reflect current market conditions.	6100 Planning and Development	01/01/2018	31/12/2018
Contract engineers to review off site levy values based on engineering studies every 5 years.	6100 Planning and Development	01/01/2018	31/12/2018
Develop area concept plan studies to best determine suitable land uses at a rate of one plan every five years.	6100 Planning and Development	01/01/2018	31/12/2018
Develop Intermunicipal Development Plan with Town of Millet.	6100 Planning and Development	01/01/2018	31/12/2018
Develop off site levy bylaws for all utility systems.	6100 Planning and Development	01/01/2018	31/12/2018
Develop policy to reflect costs associated with processing applications for Area Structure Plans (ASP), engineering reviews and staff time.	6100 Planning and Development	01/01/2018	31/12/2018
Investigate a Bylaw to restrict and enforce field systems that do not meet Environmental guidelines and/or mandatory hookups.	6100 Planning and Development	01/01/2018	31/12/2018
Investigate provisions for developers to pay for inspections on subdivisions through the development agreement.	6100 Planning and Development	01/01/2018	31/12/2018
Review and update the Municipal Development Plan and Land Use Bylaw every ten years.	6100 Planning and Development	01/01/2020	31/12/2020
Review existing Intermunicipal Development Plan documents.	6100 Planning and Development	01/01/2018	31/12/2018
Develop Hamlet Community Standards Bylaw	6100 Planning and Development	01/01/2018	31/12/2018

OUTCOME: 1.2 Operate with fiscal responsibility and transparent governance.

June 18, 2018

ACTION BUSINESS UNIT START DATE END DATE



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.1 Develop a three year operating budget to better make long term of	decisions.		
Budget \$7,500 for Pigeon Lake Chamber and \$10,000 for Wetaskiwin Chamber.	6101 Economic Development	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Agriculture Services Administration.	6200 Agriculture	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Disaster Management.	2400 Disaster Services	01/01/2018	31/12/2018
Apply for grant funding when available and utilize Reserves when applicable to offset funding.	1202 Financial Services	01/01/2018	31/12/2018
Effectively manage the finances and resources of Financial Management.	1202 Financial Services	01/01/2018	31/12/2018
Increase taxes by \$226,000 annually for long term borrowing to complete major capital projects.	1202 Financial Services	01/01/2020	31/05/2020
Budget \$775,000 for Road Oiling and Surfacing Program	3207 PW Oiling	01/01/2018	31/12/2018
Effectively manage the finances and resources of Recycling.	4300 Solid Waste Management	01/01/2018	31/12/2018
Effectively manage the finances and resources of Transfer Stations.	4300 Solid Waste Management	01/01/2018	31/12/2018
Effectively manage the finances and resources of Communications	1215 Communications	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Health and Safety Program	2301 Health and Safety Services	01/01/2018	31/12/2018
Implement 5 year plan for maintenance of parks facilities (ie. cookhouse, showers, docks, etc.).	7200 Parks and Recreation Facilities	01/01/2018	31/12/2018
Effectively manage the finances and resources of the County.	1000 Taxation & Requisitions	01/01/2018	31/12/2018
Effectively manage the finances and resources of FCSS.	5100 Family and Community Support Services	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Fire Fighting	2300 Fire Services	01/01/2018	31/12/2018
Budget an annual operating grant to each fire department using fire zone mill rates.	2300 Fire Services	01/01/2018	31/12/2018



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.1 Develop a three year operating budget to better make long term dec	isions.		
Effectively manage the finances and resources of Funded Projects	3203 PW Funded Projects	01/01/2018	31/12/2018
Effectively manage the finances and resources of Mechanical Services.	3202 PW Fleet Management	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Road Maintenance	3205 PW Maintenance	01/01/2018	31/12/2018
Provide contract services for private water systems.	4100 Water Services	01/01/2018	31/12/2018
Effectively manage the finances and resources of Administration.	1201 Administration	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Utility Administration Program	4000 Utility Services	01/01/2018	31/12/2018
Effectively manage the finances and resources of Wastewater Systems.	4200 Wastewater Services	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Building Maintenance.	1216 Building Maintenance	01/01/2018	31/12/2018
REJECT Budget \$140,000 to building replacement reserve. (CG20161220.1027)	1216 Building Maintenance	31/01/2018	31/12/2018
Effectively manage finances and resources of Information Services.	1205 Information Services	01/01/2018	31/12/2018
Effectively manage finances and resources of Council Services	1100 Legislative Services	01/01/2018	31/12/2018
Effectively manage the finances and resources of Library Funds.	7400 Library	01/01/2018	31/12/2018
Effectively manage the finances and resources of Community Peace Officer Program	2100 Protective Services	01/01/2018	31/12/2018
Effectively manage the finances and resouces of Public Works Administration	3201 PW Administration	01/01/2018	31/12/2018
Effectively manage the finances and resources of Planning & Development	6100 Planning and Development	01/01/2018	31/12/2018



ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	1.2.2 Ensure Elected Officials and appointed Boards have all necess	sary information in order to make informed decisi	ons on issues.	
Complete	e annual audit.	1202 Financial Services	01/01/2018	30/06/2018
	Subdivision and Development Appeal Board (SDAB) members and to attend training a minimum of every three years.	6100 Planning and Development	01/01/2018	31/12/2018

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.3 Provide timely, meaningful information for target audiences.			
Educate and encourage environmental stewardship along riparian areas and around lakes.	6200 Agriculture	01/01/2018	31/12/2018
Educate public regarding problems with flooding issues due to beavers.	6200 Agriculture	01/01/2018	31/12/2018
Educate residents regarding control strategies and options for the prevention of pests.	6200 Agriculture	01/01/2018	31/12/2018
Educate the public on control techniques other than poison for ground squirrel control	6200 Agriculture	01/01/2018	31/12/2018
Educate the public regarding prohibited noxious and noxious weeds.	6200 Agriculture	01/01/2018	31/12/2018
Educate the public regarding the development of shelterbelts.	6200 Agriculture	01/01/2018	31/12/2018
Educate the public regarding workshops, conferences and tours pertaining to agriculture production.	6200 Agriculture	01/01/2018	31/12/2018
Educate the public through the Environmental stream of the ASB Grant program on sustainable agriculture practices.	6200 Agriculture	01/01/2018	31/12/2018
Provide budget variance and costing reports to Council and Directors.	1202 Financial Services	01/01/2018	31/12/2018
Coordinate and distribute Resident Newsletter and Staff Newsletter.	1215 Communications	01/01/2018	31/12/2018
Coordinate annual Ambassador Information Session to review key areas of the organization.	1215 Communications	01/01/2018	31/12/2018
Coordinate local events including one annual citizen engagement session on a rotational basis as identified by Council and other events as required.	1215 Communications	01/01/2018	31/12/2018
Coordinate Open House at County Office in spring and Buck Lake in summer.	1215 Communications	01/01/2018	31/08/2018
Coordinate participation in various publication opportunities.	1215 Communications	01/01/2018	31/12/2018
Coordinate Strategic and Business Planning Workshop.	1215 Communications	01/04/2018	31/12/2018



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.3 Provide timely, meaningful information for target audiences.			
Implement and update the Communications Plan and Strategy.	1215 Communications	01/01/2018	31/12/2018
Review minutes and work with Recording Secretaries on agenda preparation and minute transcription through Call2Order.	1215 Communications	01/01/2018	31/12/2018
Increase awareness of FCSS programs and funding opportunities	5100 Family and Community Support Services	01/01/2018	31/12/2018
Educate ratepayers for the need for fire permits.	2300 Fire Services	01/01/2018	31/12/2018
Educate ratepayers regarding available fire fighting services and the need for adequate fire fighting insurance.	2300 Fire Services	01/01/2018	31/12/2018
Educate ratepayers regarding measures the County has taken to provide road maintenance.	3205 PW Maintenance	01/01/2018	31/12/2018
Conduct regular meetings with Directors, staff and council.	1201 Administration	01/01/2018	31/12/2018
Provide administrative services via a satellite office at the Winfield shop.	1201 Administration	01/01/2019	31/12/2019
Develop and expand the website to provide information and services to staff, Councillors and the public.	1205 Information Services	01/01/2018	31/12/2018
Coordinate Town Hall meetings to review policing issues and educate ratepayers on levels of law enforcement.	2100 Protective Services	01/01/2018	31/12/2018
Educate public on requirements for Development permits and Safety Codes permits.	6100 Planning and Development	01/01/2018	31/12/2018



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.4 Ensure organization has all necessary information in order to carry	out the governance function.		
Prepare final budget for the current fiscal year for Council approval.	1202 Financial Services	01/01/2018	31/05/2018
Prepare interim budget for the upcoming fiscal year for Council approval.	1202 Financial Services	01/09/2018	31/12/2018
Coordinate promotional advertising opportunities, weekly advertising, and administer Promotional Products Distribution Policy 1211 and Volunteer Recognition Policy 1210.	1215 Communications	01/01/2018	31/12/2018
Promote the Health and Safety Program.	2301 Health and Safety Services	01/01/2018	31/12/2018
Review FCSS Policies	5100 Family and Community Support Services	01/01/2018	31/12/2018
Promote strategic planning as a part of the County's culture.	1201 Administration	01/01/2018	31/12/2018
DEFERRED Implement a 10 year cycle for the collection of GIS Video data collection commencing in 2013. (CG20161220.1027)	1205 Information Services	01/01/2018	31/12/2018
Develop 5 year plan for data storage and archives	1205 Information Services	01/01/2018	31/12/2018
Implement a 5 year cycle for air photo commencing in 2013.	1205 Information Services	01/01/2018	31/12/2018
Protect personal information as required under provincial and federal legislation (FOIP and PIPA)	1205 Information Services	01/01/2018	31/12/2018
Store information centrally in the vault, or other designated areas	1205 Information Services	01/01/2018	31/12/2018



ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.2.5 Purchase and upgrade of hardware and software necessary to pro	ovide necessary technology tools.		
Automate the manual processes within the County wherever possible.	1205 Information Services	01/01/2018	31/12/2018
Ensure hardware has the capability to keep the system available 24/7 for staff and other stakeholders (website access).	1205 Information Services	01/01/2018	31/12/2018
Use a three-year replacement plan for computers and printers in order to develop and maintain the infrastructure necessary to house the County information system.	1205 Information Services	01/01/2018	31/12/2018
STRATEGY: 1.2.7 Build and foster partnerships with external stakeholders to provide	de services.		
Participate as a member in the Joint Economic Development Initiative.	6101 Economic Development	01/01/2018	31/12/2018
Contract West Central Planning Agency (WCPA) to process subdivisions and provide planning assistance.	6100 Planning and Development	01/01/2018	31/12/2018
STRATEGY: 1.2.8 Ensure organization complies with all legislative requirements.			
Implement requirements of working alone legislation	2301 Health and Safety Services	01/01/2018	31/12/2018
Complete annual assessment, appeal and taxation processes.	1203 Assessment	01/01/2018	31/12/2018
Ensure that CARB and LARB members and Council members receive the required Provincial training.	1203 Assessment	01/01/2018	31/12/2018
Ensure Alberta Environment guidelines are met.	4200 Wastewater Services	01/01/2018	31/12/2018
Identify and implement requirements of working alone legislation.	1205 Information Services	01/01/2018	31/12/2018
STRATEGY: 1.2.9 Liaise with provincial and federal departments and agencies.			
Communicate with Alberta Infrastructure and Transportation to be more diligent on weed control on Primary and Secondary Highways	6200 Agriculture	01/01/2018	31/12/2018
Lobby government for changes in current programs.	1100 Legislative Services	01/01/2018	31/12/2018

## OUTCOME: 1.3 Maintain a positive corporate culture within the organization.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 1.3.1 Recruit and retain employees.			
Ensure compensations levels are consistent with industry standards to attract and retain employees.	1201 Administration	01/01/2018	31/03/2018
Ensure employees have the right tools to work with to enable them to carry out their assigned duties.	1201 Administration	01/01/2018	31/12/2018
Ensure staffing levels are appropriate to meet service levels.	1201 Administration	01/01/2018	31/12/2018
Participate in the Municipal Internship Program through Municipal Affairs.	1201 Administration	01/01/2018	31/12/2018
STRATEGY: 1.3.2 Provide training opportunities for staff that benefits both the organic	nization and staff.		
Provide training for fire department members.	2300 Fire Services	01/01/2018	31/12/2018
Provide training for fire guardians in spring each year.	2300 Fire Services	01/01/2018	30/04/2018
Provide training opportunities with relation to Information Services.	1205 Information Services	01/01/2018	31/12/2018
Implement Alberta Association of Municipal Districts and Counties training for Council	1100 Legislative Services	01/01/2018	31/12/2018
STRATEGY: 1.3.3 Provide assistance to other County departments.			
Participate in planning and execution of Emergency Management Plan	5100 Family and Community Support Services	01/01/2018	31/12/2018
Assist Bylaw Enforcement in the enforcement of pertinent Bylaws.	6100 Planning and Development	01/01/2018	31/12/2018



GOAL: 2 Ensure Safe Communities

OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.1 Enforce Bylaws to ensure compliance.			
Be reactive to bylaw enforcement issues, with proactive enforcement in the neighbourhood after first complaint.	2101 Bylaw Enforcement	01/01/2018	31/12/2018
Develop policy for recovering costs associated with bylaw enforcement.	2101 Bylaw Enforcement	01/01/2018	31/12/2018
Educate all residents regarding Municipal Reserve & Environmental Reserve uses and development regulations.	2101 Bylaw Enforcement	01/01/2018	31/12/2018
Educate public on bylaw regulations and rules in an effort to encourage voluntary compliance.	2101 Bylaw Enforcement	01/01/2018	31/12/2018
Utilize patrols as an effective means to educate and conduct enforcement of dog control bylaw.	2101 Bylaw Enforcement	01/01/2018	31/12/2018
Conduct regular inspections to ensure developments are completed according to signed agreements and permits.	6100 Planning and Development	01/01/2018	31/12/2018
STRATEGY: 2.1.2 Enforce Provincial Laws to protect the general public.			
Collaborate with the local RCMP Detachments.	2100 Protective Services	01/01/2018	31/12/2018
Comply with Provincial Public Security Peace Officer Program Policy & Procedures Manual.	2100 Protective Services	01/01/2018	31/12/2018
Enter into a contract for Enhanced Policing for a total of 550 hours of Enhanced Policing Services.	2100 Protective Services	01/01/2018	31/12/2018

## OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.3 Provide programs and services to protect life and property.			
Create a Critical Incident Debriefing Plan	2400 Disaster Services	01/01/2018	31/12/2018
Maintain actions to meet the Site Remediation Risk Management Plan for the Old Public Works site in Wetaskiwin.	2400 Disaster Services	01/01/2018	31/12/2018
Maintain Emergency Coordination Centre (ECC) at Wetaskiwin and Winfield.	2400 Disaster Services	01/01/2018	31/12/2018
Provide Critical Incidence Stress Debriefing (CISD) for persons who have participated in an emergency event.	2400 Disaster Services	01/01/2018	31/12/2018
Review and update the Municipal Emergency Plan (MEP) annually.	2400 Disaster Services	01/01/2018	31/12/2018
Review the emergency response procedures and train staff to ensure they have the knowledge and confidence to deal with a variety of emergency situations, including incidents of workplace violence, confined space rescue, and utilities damage.	2400 Disaster Services	01/01/2018	31/12/2018
Maintain the Certificate of Recognition (COR) by meeting the Partners in Injury Reduction (PIR) and Health and Safety Program requirements.	2301 Health and Safety Services	01/01/2018	31/12/2018
Prepare for the annual Audit of the County of Wetaskiwin Health and Safety Program.	2301 Health and Safety Services	01/01/2018	31/12/2018
Promote the use of a modified work program that was developed to reduce the impact of workplace incidents, manage injury claims and reduce the risk of liability.	2301 Health and Safety Services	01/01/2018	31/12/2018
Review the emergency response procedures and train staff to ensure they have the knowledge and confidence to deal with a variety of emergency situations, including incidents of workplace violence, confined space rescue, and utilities damage.	2301 Health and Safety Services	01/01/2018	31/12/2018
Assist each Fire Department to develop a 5 year plan for recruiting and retaining volunteers.	2300 Fire Services	01/01/2018	31/12/2018

## OUTCOME: 2.1 Ensure the safety of the public and employees.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 2.1.3 Provide programs and services to protect life and property.			
Develop a Maintenance Plan for emergency equipment. (ie. in-house, out-sourced, requirements for temporary replacement equipment during servicing)	2300 Fire Services	01/01/2018	31/12/2018
Develop Standard Operating Fire Fighting Guidelines (SOG).	2300 Fire Services	01/01/2018	31/12/2018
Monitor all compliance issues for Health and Safety must be addressed on an ongoing basis.	2300 Fire Services	01/01/2018	31/12/2018
Review Mutual Aid Agreements annually to ensure agreements are in place with applicable organizations and neighboring municipalities.	2300 Fire Services	01/01/2018	31/12/2018
Review of current Fire By-Laws.	2300 Fire Services	01/01/2018	31/12/2018
Update the Strategic Fire Plan, every 5 years, by engaging the fire department members, Fire Board members, the public and community groups, by invitation where possible.	2300 Fire Services	01/01/2018	31/12/2018
Conduct various public relations initiatives, including presentation to local high schools on safety initiatives, rural crime watch meetings and positive ticket program.	2100 Protective Services	01/01/2018	31/12/2018
Maintain a 24 hour answering service to receive complaints and concerns from the general public.	2100 Protective Services	01/01/2018	31/12/2018
STRATEGY: 2.1.4 Provide a safe and cost effective water system that adheres to all pro	vincial and federal licensing guidelines and legis	lation.	
Ensure Alberta Environment Guidelines are met or exceeded.	4100 Water Services	01/01/2018	31/12/2018
Increase rates by 4% or CPI, whichever is higher for all water systems.	4100 Water Services	01/01/2018	31/12/2018
Investigate options to expand water systems to increase users of system.	4100 Water Services	01/01/2018	31/12/2018
Investigate provincial and federal funding for water projects.	4100 Water Services	01/01/2018	31/12/2018
Maintain a water system in the Hamlets of Gwynne, Mulhurst Bay and Winfield.	4100 Water Services	01/01/2018	31/12/2018



GOAL: 3 Maintain & Upgrade Municipal Assets

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.1.1 Proactive development of gravel resources			
Crush gravel to provide a 3 year minimum and a maximum 5 year gravel inventory ready for use.	3208 PW Gravelling	01/01/2018	31/12/2018
Develop a plan to strive towards self sufficiency to control costs on gravel extraction, reclamation and equipment and present to council.	3208 PW Gravelling	01/01/2018	31/12/2018
Obtain and maintain a 75 year gravel supply for the entire County.	3208 PW Gravelling	01/01/2018	31/12/2018
STRATEGY: 3.1.2 Proactive repair and maintenance of bridge infrastructure as close	ing of bridges is not an option.		
Budget annually \$835,000 for bridge funding for maintenance, repair and replacement.	3203 PW Funded Projects	01/01/2018	31/12/2018
Maintain a Three Year Bridge Plan based on approved engineering practices for major repairs and replacement of bridge structures eligible for Guidelines and Principles (GAP) and other funding and present to Council for annual approval.	3203 PW Funded Projects	01/01/2018	31/12/2018
Perform annual maintenance of bridges based on Bridge Inspection Maintenance (BIM) reports.	3203 PW Funded Projects	01/01/2018	31/12/2018

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 3.1.3 Proactive maintenance of the road network and associated infra	structure.		
Implement an effective integrated vegetation management program to control noxious and prohibited noxious weeds in right of ways.	6200 Agriculture	01/01/2018	31/12/2018
Update and evaluate MSI plan annually for Council approval.	1202 Financial Services	01/01/2018	31/12/2018
Ensure that dust generated as a result of County operations does not have a negative impact on residents living adjacent to these operations and facilities (including gravel hauls, construction and County owned facilities, as per Dustcapping Program Policy 3201).	3207 PW Oiling	01/01/2018	31/12/2018
Maintain and replace existing oiled roads subject to appropriate base in place. If the base does not support the oiled product, replacement of existing oil surface will be with a dust control product. Any standard higher than that will be by local improvement.	3207 PW Oiling	01/01/2018	31/12/2018
Requests for new oiling within a hamlet or subdivision are to be done through the local improvement process.	3207 PW Oiling	01/01/2018	31/12/2018
Revise Policy #3201 to reflect cost increase to ratepayers for dust capping service; application received after deadline will be \$2/foot.	3207 PW Oiling	01/01/2018	31/12/2018
Maintain the road network utilizing a combination of County owned and contract motor graders.	3204 PW Patrols	01/01/2018	31/12/2018
Revise Policy # 3218 to discontinue residential snowplowing of private driveways effective fall of 2018 and advise public.	3204 PW Patrols	01/01/2018	31/12/2018
Investigate lip pull procedures in other muncipalities and report back to Council.	3206 PW Road Construction	01/01/2018	31/12/2018
Budget annually \$52,000 for Hamlet infrastructure improvements. (Previously Street Improvement Program (SIP) funding) In accordance with the five year Hamlet Street Improvement plan.	3203 PW Funded Projects	01/01/2018	31/12/2018



ACTION BUSINES	SS UNIT START DATE	END DATE
STRATEGY: 3.1.3 Proactive maintenance of the road network and associated infrastructure.		
Develop a plan for utilization of half of the Clearwater funds currently in Public  Works general reserves, utilized for projects or debenture payments, with the other half allocated to Division 7 projects/reserve, and present to Council for approval.	Funded Projects 01/01/2018	31/12/2018
Develop long term plan for capital improvements in the hamlets. 3203 PW	Funded Projects 01/01/2018	31/12/2018
Budget to maintain a minimum \$300,000 Gravel Contingency. 3208 PW	Gravelling 01/01/2018	31/12/2018
Gravel 1/3 of all gravel roads annually with the majority of the program to be 3208 PW completed in the winter.	Gravelling 01/01/2018	31/12/2018
Investigate the costs of paving versus graveling and report to Council. 3208 PW	Gravelling 01/01/2018	31/12/2018
REJECT Budget \$25,000 for implementing alternative methods for road 3208 PW stabilization to achieve long term sustainability of roads (CG20161220.1027)	/ Gravelling 01/01/2018	31/12/2018
Budget \$300,000 and implement brushing program, with priority given to 3205 PW maintenance issues, sight lines and hot spots.	Maintenance 01/01/2018	31/12/2018
Update Rural Road Study every five years and report to Council. (2021) 3205 PW	Maintenance 01/01/2018	31/12/2018
Develop a plan for supply of road building material such as clay and shale and present plan to Council.  3205 PW	Maintenance 01/01/2018	31/12/2018
STRATEGY: 3.1.4 Proactive protection of the road network and associated infrastructure.		
Participate as a facilitator in water management projects where County infrastructure is affected.	riculture 01/01/2018	31/12/2018

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	3.1.5 Proactive construction of the road network and associated in	frastructure.		
Budget \$1	,768,998 for road construction annually and complete projects.	3206 PW Road Construction	01/01/2018	31/12/2018
Update ar approval.	nd implement the Five Year Construction Plan for annual Council	3206 PW Road Construction	01/01/2018	31/12/2018
STRATEGY:	3.1.6 Provide reactive beaver control measures.			
	eaver control measures on County owned property including road as and water management projects.	6200 Agriculture	01/01/2018	31/12/2018
Provide be	eaver dam removal on private property at cost.	6200 Agriculture	01/01/2018	31/12/2018

## OUTCOME: 3.2 Maintain a safe, effective vehicle and equipment pool.

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	3.2.1 Purchase and maintenance of equipment.			
Update ar Council ap	nd evaluate the ten year capital plan for fire equipment annually for pproval.	2300 Fire Services	01/01/2018	31/05/2018
Update ar Council ap	nd evaluate the Ten Year Capital Plan for County equipment annually for approval.	3201 PW Administration	01/01/2018	31/12/2018

## OUTCOME: 3.3 Maintain a safe, effective building inventory.

ACTION		BUSINESS UNIT	START DATE	END DATE
STRATEGY:	3.3.1 Proactive repair and maintainenance of County owned buildings.			
Develop a to Council	a plan to expand existing Administration and shop facilities and present I.	1216 Building Maintenance	01/01/2018	31/12/2018
	nnually the long term plan for major replacement of building ture and present to Council.	1216 Building Maintenance	01/01/2018	31/12/2018

GOAL: 4 Promote Environmental Sustainability

OUTCOME: 4.1 Protect the natural environment.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.1.1 Provide protection for watershed areas.  Develop a 10 year plan of water management projects that directly affect County infrastructure.	6200 Agriculture	01/01/2018	31/12/2018
STRATEGY: 4.1.2 Provide pesticide container collection sites for disposal of pestic	cide containers.		
Maintain one permanent pesticide container site and several temporary sites for the disposal of pesticide containers.	6200 Agriculture	01/01/2018	31/12/2018
STRATEGY: 4.1.3 Provide Solid Waste management services that protects the envir	ironment.		
Maintain a Solid Waste Management Plan for annual Council approval.	4300 Solid Waste Management	01/01/2018	31/12/2018
Participate as a member in the West Dried Meat Lake Landfill Authority.	4300 Solid Waste Management	01/01/2018	31/12/2018
Partner with other Municipalities through agreements for use of transfer sites.	4300 Solid Waste Management	01/01/2018	31/12/2018
Partner with the City of Wetaskiwin to maintain a recycling center.	4300 Solid Waste Management	01/01/2018	31/12/2018
Partner with the Town of Millet to host the toxic roundup in the spring annually.	4300 Solid Waste Management	01/01/2018	31/12/2018
Present alternatives for recycling as new opportunities are identified.	4300 Solid Waste Management	01/01/2018	31/12/2018
Project cost garbage hauls individually with surplus/deficits accounted for using a combined reserve.	4300 Solid Waste Management	01/01/2018	31/12/2018
Review By-law 2008/73 - Waste Management, Policy 4305 - Garbage Pick-up Service Within Hamlets and Subdidvisions, and the Solid Waste Haul Contracts to ensure consistency between the three documents and present to Council for approval.	4300 Solid Waste Management	01/01/2018	31/12/2018
Review Transfer Station fees and charges.	4300 Solid Waste Management	01/01/2018	31/12/2018
Tender and analyze in house versus contract services as opportunities arise.	4300 Solid Waste Management	01/01/2018	31/12/2018

#### OUTCOME: 4.1 Protect the natural environment.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.1.4 Provide a safe and cost effective wastewater system that adheres to	all provincial and federal licensing guidelines a	and legislation.	
Combine water and wastewater system deficit/surplus to remove need to individual tax support	1202 Financial Services	01/01/2018	31/12/2018
Develop a 5 year plan for operations and capital for wastewater systems, including upgrades, with a priority placed on sewer expansion on the south side of Pigeon Lake.	4200 Wastewater Services	01/01/2018	31/12/2018
Increase rates by 4% or CPI, whichever is higher for all wastewater systems.	4200 Wastewater Services	01/01/2018	31/12/2018
Investigate options for charging fees to utilize lagoon facilities including expansion of other lagoons	4200 Wastewater Services	01/01/2018	31/12/2018
Investigate options to expand wastewater system to increase users of system	4200 Wastewater Services	01/01/2018	31/12/2018
Investigate provincial and federal funding for wastewater projects.	4200 Wastewater Services	01/01/2018	31/12/2018
Maintain a wastewater systems in the Hamlets of Alder Flats, Winfield, Falun, Mulhurst Bay, Westerose (VPL and Viola Beach), and Gwynne.	4200 Wastewater Services	01/01/2018	31/12/2018
Manage the South Pigeon Lake Regional Services Commission line and associated mechanical works and structures on a contract basis.	4200 Wastewater Services	01/01/2018	31/12/2018
Manage the Northeast Pigeon Lake Services Regional Commission (NEPLRSC) line and associated mechanical works and structures on a contract basis.	4200 Wastewater Services	01/01/2018	31/12/2018

## OUTCOME: 4.2 Ensure the long term sustainability of agriculture.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 4.2.1 Enforce Provincial legislation.			
Develop a spray program for private land, on a cost recovery basis, and present to Council.	6200 Agriculture	01/01/2018	31/12/2018
Enforce the Agricultural Pests Act.	6200 Agriculture	01/01/2018	31/12/2018
Enforce the Weed Control Act.	6200 Agriculture	01/01/2018	31/12/2018
Inspect annually all accessible properties within the County of Wetaskiwin for noxious and prohibited noxious weeds.	6200 Agriculture	01/01/2018	31/12/2018
Partner with City of Wetaskiwin for weed inspection services on a user pay plus basis with the hiring of one seasonal FTE.	6200 Agriculture	01/01/2018	31/12/2018
STRATEGY: 4.2.2 Provide access to programs and control devices for residents to o	carry out sustainable farming practices.		
Inspect annually the Wetaskiwin Seed Plant operations.	6200 Agriculture	01/01/2018	31/12/2018
Partner with Leduc County provide a Horticultural Program.	6200 Agriculture	01/01/2018	31/12/2018
Partner with Leduc County to provide an Sustainable Agriculture Program.	6200 Agriculture	01/01/2018	31/12/2018
Provide coyote control devices to producers.	6200 Agriculture	01/01/2018	31/12/2018
Provide three \$750 bursaries to residents with co-terminus boundaries of the County who have entered into agriculture related post secondary education.	6200 Agriculture	03/10/2018	30/11/2018
Purchase and distribute strychnine-based product for producers to help control ground squirrels.	6200 Agriculture	01/01/2018	31/12/2018
Rent equipment to producers that cannot be rented through the private sector.	6200 Agriculture	01/01/2018	31/12/2018
Review options for Agricultural Service Board to increase producer engagement.	6200 Agriculture	01/01/2018	31/12/2018



GOAL: 5 Provide Social, Cultural and Community Services

OUTCOME: 5.1 Provide residents with access to recreation and cultural opportunities.

ACTION	BUSINESS UNIT	START DATE	END DATE
STRATEGY: 5.1.1 Ensure communities remain viable.			
Assist community groups to access grants.	1202 Financial Services	01/01/2018	31/12/2018
Investigate long term opportunities for ways to grow the tax base	1202 Financial Services	01/01/2018	31/12/2018
Educate community groups on RiskPro requirements to remain as additional named insured's to facilitate lower insurance premiums and therefore greater viability	1201 Administration	01/01/2018	31/12/2018
Complete Library needs survey.	7400 Library	01/01/2018	31/12/2018
Promote Yellowhead Regional Library Services to all member libraries.	7400 Library	01/01/2018	31/12/2018
Review and update Library Board plan of service as required with a minimum review every 5 years.	7400 Library	01/01/2018	31/12/2018
STRATEGY: 5.1.2 Provide recreational opportunities.			
Contract park attendants for 3-5 year terms.	7200 Parks and Recreation Facilities	01/01/2018	31/12/2018
Develop a Master Plan for Parks and Recreation Facilities, including the upgrading of services at each Park and use of County quarter.	7200 Parks and Recreation Facilities	01/01/2018	31/12/2018
Develop a plan to move towards cost neutral options to handle firewood at Parks and provide to Council for approval.	7200 Parks and Recreation Facilities	01/01/2018	31/12/2018
Effectively manage the finances and resources of Recreation Programs.	7202 Recreation Programs	01/01/2018	31/12/2018
Implement Recreation Master Plan based on the results of the Needs Assessment and present to Council for annual approval.	7202 Recreation Programs	01/01/2018	31/12/2020
Investigate opportunities for a tri-municipal recreation agreement with the Town of Millet and the City of Wetaskiwin and present findings to Council.	7202 Recreation Programs	01/01/2018	31/12/2018

## OUTCOME: 5.2 Provide residents with access to social services within County boundaries.

ACTION	BUSINESS UNIT	START DATE	END DATE
TRATEGY: 5.2.1 Provide financial support for Cemeteries			
Contribute \$5,000 annually to reserves for future expansion of cemeteries within the County of Wetaskiwin.	5600 Cemeteries	01/01/2018	31/12/2018
Contribute \$5,000 annually to reserves for future expansion of the Memorial Cemetery in City of Wetaskiwin.	5600 Cemeteries	01/01/2018	31/12/2018
Provide annual funding to community groups for cemetery maintenance costs.	5600 Cemeteries	01/01/2018	31/12/2018
Support cost sharing agreement with City of Wetaskiwin for costs incurred with the Memorial Cemetery.	5600 Cemeteries	01/01/2018	31/12/2018
TRATEGY: 5.2.2 Provide family and community support services.			
TRATEGY: 5.2.2 Provide family and community support services.  Budget annually for CPI increase for medical transportation	5100 Family and Community Support Services	01/01/2018	31/12/2018
	• • • • • • • • • • • • • • • • • • • •	01/01/2018 01/01/2018	31/12/2018 31/12/2018
Budget annually for CPI increase for medical transportation	Services 5100 Family and Community Support		